# OREGON INTERNATIONAL PORT OF COOS BAY BOARD OF COMMISSIONERS 

## July 2022 Management Reports

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# orbon international Port of Coos Bay 

M E M O R A N D U M

TO: John Burns, Chief Executive Officer
FROM: Lanelle Comstock, Chief Administrative Officer
DATE: July 18, 2022
SUBJECT: Administrative Services Management Report

## Upcoming Scheduled Meetings and Events:

- New Board Member Orientation (Kyle ViksneHill): Thursday, July 28
- August Regular Commission Meeting:
- Labor Day - Offices Closed:
- September Regular Commission Meeting:

Tuesday, August 16, 10:00 am
Monday, September 5
Tuesday, September 20, 10:00 am

## New Commissioner Orientation:

Port Staff will officially welcome Kyle ViksneHill to the Oregon International Port of Coos Bay Board of Commissioners with a day full of meetings with Port Directors, property tours, and orientation on Thursday, July 28. Welcome, Kyle!

## End of Year Celebration:

Port and Rail Staff met for an End of the Year BBQ lunch at the Charleston Marina RV Park and on the north the end of the Rail Line for lunch to celebrate the end of the last fiscal year, welcome the new fiscal year, honor Port Staff, and enjoy the summer season. John Burns and the department heads recapped the significant events of last fiscal year, spoke of the upcoming projects for the next fiscal year, and recognized Staff for reaching significant milestone employment anniversaries this last fiscal year. Megan Richardson, Director of Finance and Accounting, celebrated 10 years of employment with the Port of Coos Bay, while Rick Adamek, Director of Asset Management; Margaret Barber, Director of External Affairs and Business Development; and Kris Muse, Security Officer; each celebrated 5 years with the Port of Coos Bay. We thanked each employee for their great service and welcomed many more years of their great accomplishments with the Port.

## SDAO Board of Directors Training:

SDAO will be traveling across the state in August to deliver a full-day training tailored to special district board members, providing a comprehensive overview of laws and regulations governing Oregon's special districts and the public officials that represent them. This is not only an essential training for new board members, but experienced individuals also benefit from this training. Dates and locations of the training can be found here. This training will fulfill the Board Training requirement described below to receive credit towards the following year's contributions for general liability, auto liability, and property insurance.

## 2022 SDIS Best Practices Program - Board Duties and Responsibilities:

Each year, the Port of Coos Bay participates in the Special Districts Insurance Services (SDIS) Best Practices Program to receive up to a $10 \%$ credit on the following year’s contributions for general liability, auto liability, and property insurance. The purpose of the program is to assist districts with implementing best practices to mitigate risk in areas of high exposure. This year, the focus of the program is on Board Duties and Responsibilities. Board member involvement is needed to receive $4 \%$ of the $10 \%$ credit ( $4 \%$ is about a $\$ 6,500$ credit):

- 2\% - Training: All members of the Board must attend one online or in person class regarding Board members duties and responsibilities. Examples of trainings that qualify include:
o SDAO Board of Directors and Management Staff Regional Training
o Board Duties and Responsibilities Training
o Boardmanship 301 - Special Districts Association of Oregon (sdao.com)
o Boardroom Dancing - Special Districts Association of Oregon (sdao.com)
- 2\% - Board Member Education: At least two members of the Board must enroll in the SDAO Board Leadership Academy. The SDAO Board Leadership Academy has been designed to ensure that Oregon's special district board members have the tools necessary to provide superior leadership and governance to their communities. The program offers current, in-depth training and education opportunities in several areas including board member basics, statutory obligations, risk management, and human resources. There is no cost to enroll.
o Interested Board members must complete an enrollment form located on the SDAO website at www.sdao.com/sdao-board-leadership-academy

The requirements must be completed by October 1, as I will bring the Best Practices to the October Commission meeting for review and consent. I will provide additional information regarding training access and a form acknowledging completion of the training, in the near future.

# orbgon international Port of Coos Bay 

M E M O R A N D U M<br>TO: John Burns, Chief Executive Officer<br>FROM: Megan Richardson, Director of Finance<br>DATE: July 18, 2022<br>SUBJECT: Accounting \& Finance Management Report

We hereby present May and May Year-to-Date (11 months) financial results for the Port.

## Operating Revenue:

Total operating revenues were $\$ 381 \mathrm{~K}$ which was $\$ 57 \mathrm{~K}$ greater than budget. All departments reported revenues that exceeded budget except Administration. Administration has budgeted for full tenancy, but they are currently down two lessees. External Affairs has exceeded their projected revenue due to the Professional Services Agreement for increased legislation. Port Ops has exceeded revenue because of the unanticipated moorage at Terminal One. Rail Ops exceeded projected revenue due to the increase in carloads for the month of May. They closed with 707 carloads moved on the line. This was an increase to the surcharge revenue and the management fee paid to the Port from CBRL. Charleston Ops exceeded revenue projections due to an increase in RV Park space rents.

## Operating Expense:

Operating expenses totaled $\$ 332 \mathrm{~K}$, which was $\$ 86 \mathrm{~K}$ less than budget. All departments, except External Affairs and Rail Ops underspent their budgets this month. External Affairs had an increase in legislative expenses this month that were recouped through a professional services agreement. Rail Ops had an increase to expense for this month for engineering services which exceeded the monthly allocation but were within budget for the year.

## Operating Result:

The Port ended May with a $\$ 49 \mathrm{~K}$ gain against a planned deficit of $\$ 94 \mathrm{~K}$, which is better than plan by $\$ 144 \mathrm{~K}$. All departments, with the exception of Rail Ops, performed better than plan this month.

## Other Income \& Expense:

Total other revenues totaled $\$ 22 \mathrm{~K}$, which is less than budget by $\$ 26 \mathrm{~K}$. The shortfall is due to not receiving the budgeted SDAO Safety \& Security grant. Other expenses totaled $\$ 305 \mathrm{~K}$ this period, which was overspent by $\$ 192 \mathrm{~K}$. This overspending is related to repairs to facilities for Insurance Claims and the timing of debt service payments.

## Net Result \& Year to Date:

May had a net loss of $\$ 234 \mathrm{~K}$ compared to a budgeted net loss of $\$ 179 \mathrm{~K}$ resulting in a $\$ 55 \mathrm{~K}$
negative variance. Year to date net result amounted to a gain of $\$ 128 \mathrm{~K}$ compared to a budgeted loss of $\$ 1.02$ million resulting in a positive variance of $\$ 1.1$ Million. This variance underscores the importance of achieving a strong topline, in addition to managing operating expenses well.

## Other Comments:

The total cash balances in all bank accounts June month end were $\$ 4,703,981.85$ which is decrease of $\$ 3.7$ million from May with interest earnings of $\$ 1,766.36$. No interest was earned in the money market account because the balance has been managed to meet the required minimum for banking fees and cashflow needs. The Local Government Investment Pool (LGIP) interest rate increased to $0.75 \%$ from $0.63 \%$ pa. This is an increase of the pool interest rate by $0.15 \%$ since the start of the fiscal year. This decrease is not standard and was due to the $\$ 4$ million payment to the Terminal One loan principal using the American Rescue Plan Act (ARPA) funds. This payment was part of the supplemental budget.

The Finance department is working on reconciliation of the fiscal year to prepare for the annual audit process. We are currently going through interim audit field work which focuses on the year up until March. When the audit team returns this fall, they will complete the audit field work through the year end close and prepare the Annual Financial Report.

|  |  |  | Current Period |  |  |  | Same Month Last Year |  |  | Year to Date |  |  |  |  |  |  | Year End |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | May 2022 |  |  |  | May 2021 |  |  | Jul 2021 - May 2022 |  |  |  | ior FYTD vs Current FYT |  |  | Jul 2021 - Jun 2022 |  |  |
|  |  |  | Actual | Budget | \$ Diff | \% Diff | Actual | \$ Diff | \% Diff | Actual | Budget | \$ Diff | \% Diff | Last FY | \$ Diff | \% Diff | Projected | Budget | \% Diff |
| 1 |  | Operating Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 |  | Administation | 14,790 | 16,721 | $(1,931)$ | (12\%) | 1,371 | 13,419 | 979\% | 121,791 | 183,926 | $(62,135)$ | (34\%) | 23,083 | 98,708 | 428\% | 138,512 | 200,647 | (31\%) |
| 3 |  | External Affairs | 15,000 | 33 | 14,967 | 44905\% | 6 | 14,994 | 249900\% | 75,128 | 367 | 74,761 | 20392\% | 125 | 75,003 | 60002\% | 75,161 | 400 | 18690\% |
| 5 |  | Port Operations | 21,966 | 18,303 | 3,663 | 20\% | 16,024 | 5,942 | 37\% | 223,366 | 201,337 | 22,029 | 11\% | 176,315 | 47,050 | 27\% | 241,669 | 219,640 | 10\% |
| 6 |  | Railroad Operations | 131,238 | 94,345 | 36,893 | 39\% | 92,997 | 38,241 | 41\% | 1,013,649 | 1,037,614 | $(23,965)$ | (2\%) | 848,651 | 164,997 | 19\% | 1,920,017 | 1,943,982 | (1\%) |
| 8 |  | Charleston Operations |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 9 |  | Building \& Dock Leases | 24,767 | 24,442 | 325 | 1\% | 22,975 | 1,791 | 8\% | 269,531 | 268,858 | 672 | 0\% | 231,463 | 38,068 | 16\% | 293,972 | 293,300 | 0\% |
| 11 |  | Marina | 83,076 | 93,145 | $(10,069)$ | (11\%) | 69,509 | 13,567 | 20\% | 972,214 | 890,901 | 81,312 | 9\% | 939,574 | 32,640 | 3\% | 1,096,140 | 1,014,828 | 8\% |
| 12 |  | Shipyard | 26,920 | 21,094 | 5,826 | 28\% | 27,559 | (639) | (2\%) | 264,856 | 232,031 | 32,824 | 14\% | 235,638 | 29,218 | 12\% | 285,949 | 253,125 | 13\% |
| 13 |  | RV Park | 43,408 | 20,516 | 22,891 | 112\% | 26,510 | 16,897 | 64\% | 441,196 | 297,875 | 143,321 | 48\% | 336,519 | 104,677 | 31\% | 479,721 | 336,400 | 43\% |
| 14 |  | Ice Plant | 15,053 | 25,802 | (10,749) | (42\%) | 9,936 | 5,117 | 51\% | 178,703 | 248,787 | $(70,084)$ | (28\%) | 37,615 | 141,088 | 375\% | 229,916 | 300,000 | (23\%) |
| 16 |  | Travel Lift | 4,226 | 7,846 | $(3,620)$ | (46\%) | 5,861 | $(1,635)$ | (28\%) | 41,652 | 51,034 | $(9,382)$ | (18\%) | 47,218 | $(5,566)$ | (12\%) | 50,618 | 60,000 | (16\%) |
| 17 |  | Other | 177 | 1,017 | (840) | (83\%) | 1,328 | $(1,151)$ | (87\%) | $(37,697)$ | $(11,317)$ | $(26,381)$ | 233\% | 15,600 | $(53,298)$ | (342\%) | $(44,181)$ | $(17,800)$ | 148\% |
| 18 |  | Total Charleston Operations | 197,626 | 193,861 | 3,765 | 2\% | 163,678 | 33,948 | 21\% | 2,130,454 | 1,978,170 | 152,284 | 8\% | 1,843,627 | 286,827 | 16\% | 2,392,137 | 2,239,853 | 7\% |
| 19 |  | Total Operating Income | 380,620 | 323,263 | 57,356 | 18\% | 274,075 | 106,544 | 39\% | 3,564,387 | 3,401,413 | 162,974 | 5\% | 2,891,802 | 672,585 | 23\% | 4,767,496 | 4,604,522 | 4\% |
| 21 | Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 22 |  | Administration | 110,245 | 152,197 | 41,951 | 28\% | 110,261 | 15 | 0\% | 1,346,957 | 1,748,951 | 401,994 | 23\% | 1,316,874 | $(30,083)$ | (2\%) | 1,499,153 | 1,901,147 | 21\% |
| 23 |  | External Affairs | 34,314 | 24,502 | $(9,812)$ | (40\%) | 25,788 | $(8,525)$ | (33\%) | 310,178 | 279,429 | (30,749) | (11\%) | 242,488 | $(67,690)$ | 28\% | 334,681 | 303,932 | 10\% |
| 24 |  | Port Development | 0 | 0 | 0 |  | 16,857 | 16,857 | 100\% | 0 | 0 | 0 |  | 202,004 | 202,004 | (100\%) | 0 | 0 |  |
| 25 |  | Port Operations | 69,758 | 79,812 | 10,054 | 13\% | 13,155 | $(56,603)$ | (430\%) | 671,040 | 939,808 | 268,767 | 29\% | 159,303 | $(511,737)$ | 321\% | 750,852 | 1,019,619 | (26\%) |
| 26 |  | Railroad Operations | 16,618 | 12,798 | $(3,820)$ | (30\%) | 3,042 | $(13,576)$ | (446\%) | 158,338 | 140,774 | $(17,564)$ | (12\%) | 144,510 | $(13,828)$ | 10\% | 171,136 | 153,572 | 11\% |
| 28 |  | Charleston Operations | 100,570 | 148,361 | 47,791 | $32 \%$ | 226,084 | 125,514 | 56\% | 1,543,685 | 1,683,673 | 139,988 | 8\% | 1,576,825 | 33,139 | (2\%) | 1,692,045 | 1,832,033 | (8\%) |
| 29 |  | Total Expenses | 331,504 | 417,669 | 86,164 | 21\% | 395,187 | 63,683 | 16\% | 4,030,199 | 4,792,635 | 762,437 | 16\% | 3,642,004 | $(388,195)$ | (11\%) | 4,447,866 | 5,210,303 | 15\% |
| 31 | Operating Results |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 32 |  | Administration | $(95,456)$ | $(135,476)$ | 40,020 | (30\%) | $(108,890)$ | 13,435 | (12\%) | $(1,225,165)$ | $(1,565,024)$ | 339,859 | (22\%) | $(1,293,791)$ | 68,625 | (5\%) | (1,360,641) | $(1,700,500)$ | (20\%) |
| 33 |  | External Affairs | $(19,314)$ | $(24,469)$ | 5,155 | (21\%) | $(25,782)$ | 6,469 | (25\%) | $(235,050)$ | $(279,063)$ | 44,013 | (16\%) | $(242,363)$ | 7,313 | (3\%) | $(259,519)$ | $(303,532)$ | (15\%) |
| 34 |  | Port Development | 0 | 0 | 0 |  | $(16,857)$ | 16,857 | (100\%) | 0 | 0 | 0 |  | $(202,004)$ | 202,004 | (100\%) | 0 | 0 |  |
| 35 |  | Port Operations | $(47,791)$ | $(61,508)$ | 13,717 | (22\%) | 2,869 | $(50,661)$ | (1766\%) | $(447,675)$ | $(738,471)$ | 290,796 | (39\%) | 17,012 | $(464,687)$ | (2731\%) | $(509,183)$ | $(799,979)$ | (36\%) |
| 36 |  | Railroad Operations | 114,620 | 81,548 | 33,073 | 41\% | 89,955 | 24,665 | 27\% | 855,311 | 896,839 | $(41,529)$ | (5\%) | 704,141 | 151,170 | 21\% | 1,748,881 | 1,790,410 | (2\%) |
| 38 |  | Charleston Operations | 97,056 | 45,500 | 51,555 | 113\% | $(62,406)$ | 159,462 | (256\%) | 586,768 | 294,497 | 292,272 | 99\% | 266,803 | 319,966 | 120\% | 700,092 | 407,820 | 72\% |
| 39 |  | Totals Operating Results | 49,115 | $(94,405)$ | 143,520 | (152\%) | (121,112) | 170,227 | (141\%) | $(465,811)$ | $(1,391,222)$ | 925,411 | (67\%) | $(750,202)$ | 284,391 | (38\%) | 319,630 | $(605,781)$ | (153\%) |
| 41 |  | Tax Collected | 13,115 | 14,968 | $(1,853)$ | (12\%) | 17,182 | $(4,067)$ | (24\%) | 2,394,125 | 2,702,249 | $(308,124)$ | (11\%) | 2,178,101 | 216,023 | 10\% | 2,433,436 | 2,741,560 | (11\%) |
| 42 |  | Financial Income | 8,619 | 8,074 | 545 | 7\% | 8,988 | (369) | (4\%) | 94,757 | 90,513 | 4,244 | 5\% | 100,542 | $(5,785)$ | (6\%) | 102,731 | 98,487 | 4\% |
| 43 |  | Grant Income | 0 | 5,000 | $(5,000)$ | (100\%) | 2,500 | $(2,500)$ | (100\%) | 3,000 | 13,175 | $(10,175)$ | (77\%) | 56,458 | $(53,458)$ | (95\%) | 3,000 | 13,175 | (77\%) |
| 45 |  | Other Income | 266 | 0 | 266 |  | 39,604 | $(39,338)$ | (99\%) | 578,275 | 0 | 578,275 |  | 72,640 | 505,635 | 696\% | 878,275 | 300,000 | 193\% |
| 46 |  | Total Other Income | 22,000 | 28,042 | $(6,042)$ | (22\%) | 68,275 | $(46,274)$ | (68\%) | 3,070,157 | 2,805,937 | 264,219 | 9\% | 2,407,741 | 662,416 | 28\% | 3,417,441 | 3,153,222 | 8\% |
| 48 |  | Financial Expenses \& Taxes | 32,643 | 3,375 | $(29,268)$ | 867\% | 3,098 | $(29,545)$ | 954\% | 219,098 | 47,125 | (171,973) | 365\% | 71,216 | $(147,882)$ | 208\% | 222,473 | 50,500 | (341\%) |
| 49 |  | Debt Service | 272,007 | 12,071 | $(259,936)$ | 2153\% | 5,125 | (266,882) | 5208\% | 1,184,607 | 1,321,869 | 137,262 | (10\%) | 919,672 | $(264,935)$ | 29\% | 1,196,678 | 1,333,940 | 10\% |
| 50 |  | Capital Outlays | 0 | 96,917 | 96,917 | (100\%) | 10,272 | 10,272 | (100\%) | 1,073,077 | 1,066,083 | $(6,994)$ | 1\% | 186,314 | $(886,763)$ | 476\% | 1,169,994 | 1,163,000 | (1\%) |
| 52 |  | Total Other Expenses | 304,650 | 112,362 | $(192,288)$ | 171\% | 18,494 | $(286,156)$ | 1547\% | 2,476,783 | 2,435,078 | $(41,705)$ | 2\% | 1,177,203 | $(1,299,580)$ | 110\% | 2,589,145 | 2,547,440 | 2\% |
| 54 |  | Net Result | $(233,535)$ | $(178,725)$ | (54,809) | (31\%) | $(71,332)$ | $(162,203)$ | 227\% | 127,563 | $(1,020,362)$ | 1,147,925 | 113\% | 480,336 | $(352,774)$ | 73\% | 1,147,926 |  | (114792493\%) |




| Financial Report - Actual vs. Budget <br> For Period Ending May 2022 <br> amounts in \$US dollars | Fund: General Fund |  | Department: | Administration |  | Location: All |  | Budget: Adopted |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration | Current Period |  |  |  | Same Month Last Year |  |  | Year to Date |  |  |  |  |  |  | Year End |  |  |
|  | May 2022 |  |  |  | May 2021 |  |  | Jul 2021 - May 2022 |  |  |  | Prior FYTD vs Current FYTD |  |  |  |  |  |
|  | Actual | Budget | \$ Diff | \% Diff | Actual | \$Diff | \% Diff | Actual | Budget | \$ Diff | \% Diff | Last FY | \$ Diff | \% Diff | Projected | Budget | \% Diff |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6599 Budget Contingency | 0 | 24,169 | 24,169 | 100\% | 0 | 0 |  | 0 | 265,856 | 265,856 | 100\% | 0 | 0 |  | 24,169 | 290,025 | 92\% |
| Total Goods \& Services | 29,677 | 68,620 | 38,943 | 57\% | 36,132 | 6,455 | 18\% | 447,553 | 754,821 | 307,268 | 41\% | 418,938 | $(28,615)$ | -7\% | 516,173 | 823,441 | 37\% |
| Total Expenses | 110,245 | 152,197 | 41,951 | 28\% | 110,261 | 15 | 0\% | 1,346,957 | 1,748,951 | 401,994 | 23\% | 1,316,874 | $(30,083)$ | -2\% | 1,499,153 | 1,901,147 | 21\% |
| Operating Results | $(95,456)$ | $(135,476)$ | 40,020 | -30\% | $(108,890)$ | 13,435 | -12\% | (1,225,165) | $(1,565,024)$ | 339,859 | -22\% | (1,293,791) | 68,625 | -5\% | (1,360,641) | (1,700,500.00) | -20\% |
| Other Income \& Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4405 Property Taxes - Current Year | 9,790 | 12,394 | $(2,604)$ | -21\% | 13,088 | $(3,298)$ | -25\% | 1,870,546 | 1,937,666 | $(67,120)$ | -3\% | 1,788,703 | 81,843 | 5\% | 1,904,440 | 1,971,560 | -3\% |
| 4410 Property Taxes - Prior Years | 3,325 | 2,574 | 751 | 29\% | 4,094 | (769) | -19\% | 83,886 | 44,583 | 39,303 | 88\% | 72,151 | 11,735 | 16\% | 89,303 | 50,000 | 79\% |
| 4505 Interest - Bank | 1,245 | 700 | 545 | 78\% | 1,615 | (369) | -23\% | 13,644 | 9,400 | 4,244 | 45\% | 19,429 | $(5,785)$ | -30\% | 14,244 | 10,000 | 42\% |
| 4506 Interest - Southport Note | 1,757 | 1,757 | 0 | 0\% | 1,923 | (166) | -9\% | 20,091 | 20,091 | 0 | 0\% | 21,893 | $(1,801)$ | -8\% | 21,834 | 21,834 | 0\% |
| 4515 Principal Repayment - Southport Note | 5,617 | 5,617 | 0 | 0\% | 5,451 | 166 | 3\% | 61,022 | 61,022 | 0 | 0\% | 59,221 | 1,801 | 3\% | 66,653 | 66,653 | 0\% |
| 4695 Grants Received - Other | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 48,783 | $(48,783)$ | -100\% | 0 | 0 |  |
| 4905 Other | 266 | 0 | 266 |  | 0 | 266 |  | 96,450 | 0 | 96,450 |  | 146 | 96,304 | 66070\% | 96,450 | 0 |  |
| 4915 Insurance Reimbursement | 0 | 0 | 0 |  | 39,494 | $(39,494)$ | -100\% | 139,060 | 0 | 139,060 |  | 62,343 | 76,717 | 123\% | 139,060 | 0 |  |
| Total Other Income | 22,000 | 23,042 | $(1,042)$ | -5\% | 65,665 | $(43,664)$ | -66\% | 2,284,699 | 2,072,762 | 211,937 | 10\% | 2,072,668 | 212,031 | 10\% | 2,331,984 | 2,120,047 | 10\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Taxes \& Misc Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6705 Grant expenses | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 35 | 35 | 100\% | 0 | 0 |  |
| 6720 Property Tax - Sublet Facilities | 0 | 0 | 0 |  | 0 | 0 |  | 18,416 | 0 | $(18,416)$ |  | 0 | $(18,416)$ |  | 18,416 | 0 |  |
| 6740 Merchant fees | 2,268 | 2,500 | 232 | 9\% | 3,065 | 798 | 26\% | 29,854 | 27,500 | $(2,354)$ | -9\% | 26,184 | $(3,671)$ | -14\% | 32,354 | 30,000 | -8\% |
| 6745 Banking fees | 138 | 42 | (97) | -232\% | 32 | (106) | -331\% | 1,898 | 458 | $(1,440)$ | -314\% | 98 | $(1,801)$ | -1844\% | 1,940 | 500 | -288\% |
| 6755 Insurance Claims | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 20,294 | 20,294 | 100\% | 0 | 0 |  |
| Total Taxes \& Misc Expenses | 2,406 | 2,542 | 136 | 5\% | 3,098 | 692 | 22\% | 50,169 | 27,958 | $(22,210)$ | -79\% | 46,611 | $(3,558)$ | -8\% | 52,710 | 30,500 | -73\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Debt Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7005 Principal repayment | 130,000 | 0 | $(130,000)$ |  | 0 | $(130,000)$ |  | 130,000 | 156,000 | 26,000 | 17\% | 0 | $(130,000)$ |  | 130,000 | 156,000 | 17\% |
| 7010 Interest payment | 52,735 | 0 | $(52,735)$ |  | 0 | $(52,735)$ |  | 52,990 | 0 | $(52,990)$ |  | 0 | $(52,990)$ |  | 52,990 | 0 |  |
| 7020 Principal repayment - Vehicles | (9) | 539 | 548 | 102\% | 833 | 842 | 101\% | 7,298 | 5,932 | $(1,366)$ | -23\% | 8,998 | 1,700 | 19\% | 7,837 | 6,471 | -21\% |
| 7025 Interest payment - Vehicles | 12 | 85 | 73 | 86\% | 144 | 132 | 92\% | 640 | 936 | 295 | 32\% | 1,749 | 1,109 | 63\% | 726 | 1,021 | 29\% |
| Total Debt Services | 182,738 | 624 | $(182,114)$ | -29169\% | 977 | (181,761) | -18603\% | 190,929 | 162,868 | $(28,061)$ | -17\% | 10,748 | $(180,181)$ | -1676\% | 191,553 | 163,492 | -17\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Other Expenses | 185,144 | 3,166 | (181,978) | -5748\% | 4,075 | $(181,069)$ | -4444\% | 241,098 | 190,826 | $(50,272)$ | -26\% | 57,358 | (183,739) | -320\% | 244,264 | 193,992 | -26\% |
| Net Other Income | $(163,144)$ | 19,876 | (183,020) | -921\% | 61,590 | $(224,734)$ | -365\% | 2,043,601 | 1,881,936 | 161,665 | 9\% | 2,015,310 | 28,291 | 1\% | 2,087,720 | 1,926,055 | $8 \%$ |
| Net Result | $(258,599)$ | $(115,600)$ | $(142,999)$ | 124\% | $(47,300)$ | $(211,299)$ | 447\% | 818,436 | 316,912 | 501,524 | 158\% | 721,519 | 96,917 | 13\% | 727,079 | 225,555 | 222\% |

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| Charleston Ops | Current Period |  |  |  | Same Month Last Year |  |  | Year to Date |  |  |  |  |  |  | Year End |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 2022 |  |  |  | May 2021 |  |  | Jul 2021 - May 2022 |  |  |  | Prior FYTD vs Current FYTD |  |  | Jul 2021 - Jun 2022 |  |  |
|  | Actual | Budget | \$ Diff | \% Diff | Actual | \$ Diff | \% Diff | Actual | Budget | \$ Diff | \% Diff | Last FY | \$ Diff | \% Diff | Projected | Budget | \% Diff |
| Operating Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4005 Building \& Dock Leases | 24,767 | 24,442 | 325 | 1\% | 22,975 | 1,791 | 8\% | 269,531 | 268,858 | 672 | 0\% | 231,463 | 38,068 | 16\% | 293,972 | 293,300 | 0\% |
| 4100 Annual Moorage | 25,807 | 52,479 | $(26,672)$ | -51\% | 23,282 | 2,525 | 11\% | 351,001 | 351,750 | (750) | 0\% | 363,161 | $(12,160)$ | -3\% | 428,064 | 428,814 | 0\% |
| 4105 Semi-Annual Moorage | 9,564 | 3,943 | 5,621 | 143\% | 5,238 | 4,326 | 83\% | 108,642 | 53,123 | 55,519 | 105\% | 83,598 | 25,044 | 30\% | 112,799 | 57,280 | 77\% |
| 4110 Monthly Moorage | 18,935 | 10,736 | 8,199 | 76\% | 13,222 | 5,713 | 43\% | 181,199 | 173,679 | 7,520 | 4\% | 176,078 | 5,120 | 3\% | 195,987 | 188,467 | 4\% |
| 4115 Transient Moorage | 7,327 | 5,119 | 2,208 | 43\% | 7,175 | 151 | 2\% | 84,936 | 82,806 | 2,129 | 3\% | 82,927 | 2,008 | 2\% | 91,986 | 89,857 | 2\% |
| 4118 Work Dock | 8,598 | 5,417 | 3,182 | 59\% | 9,825 | $(1,226)$ | -12\% | 71,320 | 59,583 | 11,737 | 20\% | 44,118 | 27,203 | 62\% | 76,737 | 65,000 | 18\% |
| 4120 Metered Utilities | 30 | 125 | (95) | -76\% | 30 | 0 | 0\% | 330 | 1,375 | $(1,045)$ | -76\% | 790 | (460) | -58\% | 455 | 1,500 | -70\% |
| 4125 Launch Ramp | 2,538 | 3,083 | (545) | -18\% | 2,925 | (387) | -13\% | 39,435 | 33,917 | 5,519 | 16\% | 36,441 | 2,995 | 8\% | 42,519 | 37,000 | 15\% |
| 4135 Storage Yard | 3,142 | 3,333 | (192) | -6\% | 2,974 | 168 | 6\% | 34,050 | 36,667 | $(2,617)$ | -7\% | 32,124 | 1,926 | 6\% | 37,383 | 40,000 | -7\% |
| 4140 Storage Unit | 15,582 | 15,193 | 389 | 3\% | 14,774 | 807 | 5\% | 173,290 | 167,118 | 6,173 | 4\% | 165,219 | 8,071 | 5\% | 188,483 | 182,310 | 3\% |
| 4145 Long Term Boat Storage | 8,093 | 7,725 | 368 | 5\% | 8,697 | (604) | -7\% | 95,137 | 84,975 | 10,162 | 12\% | 100,075 | $(4,938)$ | -5\% | 102,862 | 92,700 | 11\% |
| 4150 Short Term Boat Storage | 4,697 | 3,219 | 1,478 | 46\% | 3,323 | 1,374 | 41\% | 38,885 | 35,406 | 3,478 | 10\% | 42,637 | $(3,753)$ | -9\% | 42,103 | 38,625 | 9\% |
| 4155 Boat Wash | 70 | 83 | (13) | -16\% | 0 | 70 |  | 735 | 917 | (181) | -20\% | 1,012 | (277) | -27\% | 819 | 1,000 | -18\% |
| 4165 Space Rents | 41,626 | 19,221 | 22,405 | 117\% | 24,944 | 16,682 | 67\% | 421,260 | 279,741 | 141,519 | 51\% | 322,927 | 98,333 | 30\% | 457,519 | 316,000 | 45\% |
| 4173 Laundry | 390 | 243 | 146 | 60\% | 441 | (52) | -12\% | 5,346 | 3,541 | 1,805 | 51\% | 3,186 | 2,161 | 68\% | 5,805 | 4,000 | $45 \%$ |
| 4175 Propane | 772 | 608 | 163 | 27\% | 631 | 141 | 22\% | 11,809 | 8,853 | 2,956 | 33\% | 7,320 | 4,489 | 61\% | 12,956 | 10,000 | 30\% |
| 4180 Merchandise | 41 | 30 | 11 | 35\% | 35 | 6 | 17\% | 406 | 443 | (36) | -8\% | 391 | 16 | 4\% | 464 | 500 | -7\% |
| 4185 Visitor Convention Bureau Fee | 210 | 213 | (2) | -1\% | 182 | 29 | 16\% | 3,234 | 3,098 | 135 | 4\% | 3,285 | (51) | -2\% | 3,635 | 3,500 | 4\% |
| 4190 Ice | 15,053 | 25,802 | $(10,749)$ | -42\% | 9,936 | 5,117 | 51\% | 178,703 | 248,787 | $(70,084)$ | -28\% | 37,615 | 141,088 | 375\% | 229,916 | 300,000 | -23\% |
| 4200 Boat Lifts | 4,226 | 7,846 | $(3,620)$ | -46\% | 6,697 | $(2,472)$ | -37\% | 45,658 | 51,034 | $(5,376)$ | -11\% | 50,146 | $(4,488)$ | -9\% | 54,624 | 60,000 | -9\% |
| 4230 Environmental Fee | 2,817 | 2,083 | 734 | 35\% | 2,707 | 111 | 4\% | 27,696 | 22,917 | 4,779 | 21\% | 22,937 | 4,758 | 21\% | 29,779 | 25,000 | 19\% |
| 4235 Customer Discounts | (131) | (417) | 286 | -69\% | (322) | 191 | -59\% | $(4,679)$ | $(4,583)$ | (96) | 2\% | $(3,289)$ | $(1,390)$ | 42\% | $(5,096)$ | $(5,000)$ | 2\% |
| 4290 Other | 3,474 | 3,333 | 140 | 4\% | 3,988 | (514) | -13\% | 45,472 | 36,667 | 8,805 | 24\% | 39,467 | 6,005 | 15\% | 48,805 | 40,000 | 22\% |
| 4295 Bad Debt Expense | 0 | 0 | 0 |  | 0 | 0 |  | $(52,941)$ | $(22,500)$ | $(30,441)$ | 135\% | 0 | (52,941) |  | $(60,441)$ | $(30,000)$ | 101\% |
| Total Operating Income | 197,626 | 193,861 | 3,765 | 2\% | 163,678 | 33,948 | 21\% | 2,130,454 | 1,978,170 | 152,284 | 8\% | 1,843,627 | 286,827 | 16\% | 2,392,137 | 2,239,853 | 7\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Personnel Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5005 Salaries | 23,306 | 34,689 | 11,383 | 33\% | 45,854 | 22,548 | 49\% | 383,442 | 416,398 | 32,956 | 8\% | 425,900 | 42,458 | 10\% | 418,131 | 451,087 | 7\% |
| 5010 Other compensation | 0 | 1,621 | 1,621 | 100\% | 0 | 0 |  | 3,216 | 19,456 | 16,240 | 83\% | 2,000 | $(1,216)$ | -61\% | 4,836 | 21,076 | $77 \%$ |
| 5015 Overtime | 90 | 1,615 | 1,525 | 94\% | 235 | 145 | 62\% | 3,149 | 19,386 | 16,237 | 84\% | 1,901 | $(1,248)$ | -66\% | 4,764 | 21,001 | 77\% |
| Total Compensation | 23,396 | 37,924 | 14,528 | 38\% | 46,089 | 22,693 | 49\% | 389,807 | 455,240 | 65,433 | 14\% | 429,801 | 39,994 | 9\% | 427,731 | 493,164 | $13 \%$ |
| 5100 Federal Payroll taxes | 1,736 | 2,901 | 1,165 | 40\% | 3,397 | 1,661 | 49\% | 28,904 | 34,826 | 5,922 | 17\% | 31,591 | 2,687 | 9\% | 31,805 | 37,727 | 16 |
| 5105 State Payroll taxes | 11 | 0 | (11) |  | 18 | 7 | 40\% | 143 | 0 | (143) |  | 182 | 39 | 22\% | 143 | 0 |  |
| 5110 Unemployment Insurance | 658 | 791 | 133 | 17\% | 1,243 | 585 | 47\% | 8,317 | 9,497 | 1,180 | 12\% | 9,330 | 1,013 | 11\% | 9,108 | 10,288 | 11 |
| 5115 Workers compensation | 3,323 | 2,137 | $(1,186)$ | -56\% | 2,047 | $(1,276)$ | -62\% | 36,553 | 25,651 | $(10,902)$ | -43\% | 22,513 | $(14,040)$ | -62\% | 38,690 | 27,788 | -39\% |
| Total Payroll Taxes | 5,728 | 5,829 | 101 | 2\% | 6,705 | 977 | 15\% | 73,917 | 69,974 | $(3,944)$ | -6\% | 63,616 | $(10,301)$ | -16\% | 79,747 | 75,803 | -5\% |
| 5200 Medical insurance | 8,074 | 11,509 | 3,435 | 30\% | 15,444 | 7,370 | 48\% | 108,609 | 126,603 | 17,994 | 14\% | 132,205 | 23,596 | 18\% | 120,118 | 138,112 | $13 \%$ |
| 5205 Dental insurance | 665 | 814 | 149 | 18\% | 1,206 | 542 | 45\% | 8,559 | 8,952 | 393 | 4\% | 11,319 | 2,760 | 24\% | 9,373 | 9,766 | 4\% |
| 5215 Term life insurance | 96 | 113 | 16 | 14\% | 152 | 56 | 37\% | 1,314 | 1,238 | (76) | -6\% | 1,762 | 449 | 25\% | 1,426 | 1,350 | -6\% |
| 5220 Long Term Disability insurance | 168 | 240 | 72 | 30\% | 278 | 110 | 39\% | 2,589 | 2,640 | 50 | 2\% | 2,489 | (100) | -4\% | 2,830 | 2,880 | 2\% |
| 5225 PERS Employee Contributions | 5,161 | 8,150 | 2,989 | 37\% | 11,121 | 5,959 | 54\% | 88,808 | 97,832 | 9,023 | 9\% | 104,982 | 16,174 | 15\% | 96,958 | 105,981 |  |
| 5230 PERS Employer Contributions | 1,404 | 2,178 | 774 | 36\% | 3,100 | 1,696 | 55\% | 24,518 | 26,147 | 1,630 | 6\% | 29,849 | 5,331 | 18\% | 26,695 | 28,325 | 6\% |
| 5295 Allocations | 0 | $(2,576)$ | $(2,576)$ | 100\% | 0 | 0 |  | 0 | $(30,925)$ | $(30,925)$ | 100\% | 0 | 0 |  | $(2,576)$ | $(33,501)$ | 92\% |
| Total Insured Benefits | 15,568 | 20,428 | 4,859 | 24\% | 31,301 | 15,733 | 50\% | 234,397 | 232,486 | $(1,911)$ | -1\% | 282,606 | 48,210 | 17\% | 254,824 | 252,913 | -1\% |


| Charleston Ops | Current Period |  |  |  | Same Month Last Year |  |  | Year to Date |  |  |  |  |  |  | Year End |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 2022 |  |  |  | May 2021 |  |  | Jul 2021 - May 2022 |  |  |  | Prior FYTD vs Current FYTD |  |  | Jul 2021 - Jun 2022 |  |  |
|  | Actual | Budget | \$ Diff | \% Diff | Actual | \$ Diff | \% Diff | Actual | Budget | \$ Diff | \% Diff | Last FY | \$ ${ }^{\text {iff }}$ | \% Diff | Projected | Budget | \% Diff |
| Total Personnel Services | 44,693 | 64,181 | 19,489 | 30\% | 84,096 |  | 47\% | 698,121 | 00 |  | 8\% | 776,023 |  |  | 762,301 | 2180 |  |
| Goods \& Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6020 Travel-airfare | 0 | 42 | 42 | 100\% | 0 | 0 |  | 0 | 458 | 458 | 100\% | 0 | 0 |  | 42 | 500 | 92\% |
| 6025 Travel-lodging \& transportation | 0 | 83 | 83 | 100\% | 0 | 0 |  | 0 | 917 | 917 | 100\% | 584 | 584 | 100\% | 83 | 1,000 | 92\% |
| 6030 Travel - Per Diem \& mileage reimbursement | 0 | 21 | 21 | 100\% | 0 | 0 |  | 407 | 229 | (178) | -78\% | 389 | (18) | -5\% | 428 | 250 | -71\% |
| 6035 Meals \& Entertainment | 0 | 25 | 25 | 100\% | 0 | 0 |  | 60 | 275 | 215 | 78\% | 0 | (60) |  | 85 | 300 | 72\% |
| Total Travel \& Entertainment | 0 | 171 | 171 | 100\% | 0 | 0 |  | 468 | 1,879 | 1,412 | 75\% | 973 | 505 | 52\% | 638 | 2,050 | 69\% |
| 6055 Kitchen supplies | 140 | 250 | 110 | 44\% | 117 | (23) | -20\% | 1,542 | 2,750 | 1,208 | 44\% | 1,276 | (266) | -21\% | 1,792 | 3,000 | 40\% |
| 6070 Postage \& courier services | 0 | 83 | 83 | 100\% | 0 | 0 |  | 182 | 917 | 735 | 80\% | 323 | 141 | 44\% | 265 | 1,000 | 73\% |
| Total Office Expense | 140 | 333 | 193 | 58\% | 117 | (23) | -20\% | 1,724 | 3,667 | 1,943 | 53\% | 1,598 | (125) | -8\% | 2,057 | 4,000 | 49\% |
| 6100 Telephone - landline | 176 | 200 | 24 | 12\% | 183 | 7 | 4\% | 1,969 | 2,200 | 231 | 11\% | 2,022 | 53 | 3\% | 2,169 | 2,400 | 10\% |
| 6105 Telephone - mobile | 496 | 530 | 34 | 6\% | 426 | (69) | -16\% | 5,100 | 5,830 | 730 | 13\% | 5,393 | 293 | 5\% | 5,630 | 6,360 | 11\% |
| 6110 Internet services | 1,250 | 1,405 | 155 | 11\% | 1,241 | (9) | -1\% | 13,701 | 15,455 | 1,754 | 11\% | 13,861 | 160 | 1\% | 15,106 | 16,860 | 10\% |
| 6115 Cable TV | 919 | 948 | 29 | 3\% | 1,784 | 865 | 48\% | 9,926 | 10,425 | 499 | 5\% | 9,825 | (102) | -1\% | 10,874 | 11,373 | 4\% |
| 6130 Electricity | 18,976 | 20,833 | 1,857 | 9\% | 18,298 | (678) | -4\% | 212,467 | 229,167 | 16,700 | 7\% | 201,012 | $(11,455)$ | -6\% | 233,300 | 250,000 | 7\% |
| 6131 Propane - Operations | 109 | 125 | 16 | 12\% | 0 | (109) |  | 1,749 | 1,375 | (374) | -27\% | 770 | (979) | -127\% | 1,874 | 1,500 | -25\% |
| 6135 Water/Sewer | 6,361 | 6,250 | (111) | -2\% | 5,749 | (613) | -11\% | 83,035 | 68,750 | $(14,285)$ | -21\% | 70,529 | $(12,506)$ | -18\% | 89,285 | 75,000 | -19\% |
| 6140 Garbage/Sanitation Collection | 3,575 | 5,833 | 2,258 | 39\% | 6,629 | 3,054 | 46\% | 69,496 | 64,167 | $(5,329)$ | -8\% | 53,938 | $(15,558)$ | -29\% | 75,329 | 70,000 | -8\% |
| 6145 Hazardous material disposal | 0 | 333 | 333 | 100\% | 0 | 0 |  | 7,732 | 3,667 | $(4,066)$ | -111\% | 2,255 | $(5,477)$ | -243\% | 8,066 | 4,000 | -102\% |
| 6150 Derelict boat disposal | 0 | 1,250 | 1,250 | 100\% | 0 | 0 |  | 4,748 | 13,750 | 9,002 | 65\% | 15 | $(4,733)$ | -31553\% | 5,998 | 15,000 | 60\% |
| 6155 Environmental Remediation/Mitigation/Monitoring | 0 | 250 | 250 | 100\% | 8 | 8 | 100\% | 5,785 | 2,750 | $(3,035)$ | -110\% | 2,292 | $(3,492)$ | -152\% | 6,035 | 3,000 | -101\% |
| Total Utilities | 31,863 | 37,958 | 6,095 | 16\% | 34,319 | 2,456 | 7\% | 415,707 | 417,535 | 1,828 | 0\% | 361,912 | $(53,795)$ | -15\% | 453,665 | 455,493 | 0\% |
| 6200 Temporary/Contract help | 0 | 2,917 | 2,917 | 100\% | 6,294 | 6,294 | 100\% | 16,709 | 32,083 | 15,375 | 48\% | 55,040 | 38,331 | 70\% | 19,625 | 35,000 | 44\% |
| 6205 Janitorial services | 29 | 55 | 26 | 48\% | 49 | 20 | 41\% | 350 | 605 | 255 | 42\% | 341 | (9) | -3\% | 405 | 660 | 39\% |
| 6210 Vending machine services | 1,149 | 125 | $(1,024)$ | -819\% | 0 | $(1,149)$ |  | 2,305 | 1,375 | (930) | -68\% | 1,328 | (977) | -74\% | 2,430 | 1,500 | -62\% |
| 6245 Legal advertising | 177 | 108 | (69) | -63\% | 0 | (177) |  | 1,993 | 1,192 | (801) | -67\% | 778 | $(1,215)$ | -156\% | 2,101 | 1,300 | -62\% |
| 6250 Legal services | 0 | 0 | 0 |  | 0 | 0 |  | 713 | 0 | (713) |  | 0 | (713) |  | 713 | 0 |  |
| 6260 Consulting services | 258 | 582 | 324 | 56\% | 0 | (258) |  | 4,874 | 6,398 | 1,524 | 24\% | 0 | $(4,874)$ |  | 5,456 | 6,980 | 22\% |
| 6270 Contracted Services | 0 | 0 | 0 |  | 504 | 504 | 100\% | 0 | 0 | 0 |  | 8,249 | 8,249 | 100\% | 0 | 0 |  |
| 6290 Commercial insurance | 7,940 | 7,908 | (32) | 0\% | 7,733 | (208) | -3\% | 86,237 | 86,992 | 754 | 1\% | 79,309 | $(6,928)$ | -9\% | 94,146 | 94,900 | 1\% |
| Total Professional Services | 9,553 | 11,695 | 2,142 | 18\% | 14,580 | 5,027 | 34\% | 114,780 | 128,645 | 13,865 | 11\% | 145,044 | 30,264 | 21\% | 126,475 | 140,340 | 10\% |
| 6350 Employee sponsorships | 0 | 0 | 0 |  | 0 | 0 |  | 786 | 0 | (786) |  | 0 | (786) |  | 786 | 0 |  |
| 6351 Awards \& Recognitions | 0 | 0 | 0 |  | 0 | 0 |  | 106 | 0 | (106) |  | 0 | (106) |  | 106 | 0 |  |
| Total Marketing Expense | 0 | 0 | 0 |  | 0 | 0 |  | 892 | 0 | (892) |  | 0 | (892) |  | 892 | 0 |  |
| 6400 Small equipment \& tools | 3,331 | 500 | $(2,831)$ | -566\% | 1,252 | $(2,079)$ | -166\% | 8,863 | 5,500 | $(3,363)$ | -61\% | 3,003 | $(5,860)$ | -195\% | 9,363 | 6,000 | -56\% |
| 6405 Safety/hazardous materials | 0 | 0 | 0 |  | 0 | 0 |  | 639 | 0 | (639) |  | 11,041 | 10,402 | 94\% | 639 | 0 |  |
| 6410 Signage | 0 | 63 | 63 | 100\% | 0 | 0 |  | 132 | 688 | 556 | 81\% | 288 | 156 | 54\% | 194 | 750 | 74\% |
| 6415 Clothing | 0 | 425 | 425 | 100\% | 0 | 0 |  | 872 | 4,675 | 3,803 | 81\% | 1,518 | 646 | 43\% | 1,297 | 5,100 | 75\% |
| 6420 Janitorial supplies | 1,506 | 1,042 | (464) | -45\% | 2,436 | 930 | 38\% | 14,652 | 11,458 | $(3,194)$ | -28\% | 11,678 | $(2,974)$ | -25\% | 15,694 | 12,500 | -26\% |
| 6425 Operational supplies | 59 | 10,000 | 9,941 | 99\% | 460 | 400 | 87\% | 138,359 | 110,000 | $(28,359)$ | -26\% | 5,508 | $(132,851)$ | -2412\% | 148,359 | 120,000 | -24\% |
| 6430 Equipment Rental | 0 | 833 | 833 | 100\% | (85) | (85) | 100\% | 2,451 | 9,167 | 6,715 | 73\% | 0 | $(2,451)$ |  | 3,285 | 10,000 | 67\% |
| 6450 Fuel-Gas | 1,552 | 1,167 | (386) | -33\% | 1,125 | (428) | -38\% | 8,804 | 12,833 | 4,029 | 31\% | 8,117 | (687) | -8\% | 9,971 | 14,000 | 29\% |
| 6455 Fuel - Diesel | 105 | 83 | (21) | -26\% | 42 | (63) | -152\% | 2,026 | 917 | $(1,109)$ | -121\% | 440 | $(1,586)$ | -360\% | 2,109 | 1,000 | -111\% |
| 6481 Propane - Retail | 703 | 417 | (286) | -69\% | 175 | (528) | -303\% | 10,078 | 4,583 | $(5,494)$ | -120\% | 5,074 | $(5,004)$ | -99\% | 10,494 | 5,000 | -110\% |

Fund: General Fund
Department: Charleston Ops Department: Charleston Ops Location: All

Location: Al

Budget: Adopted

Location: All Budget: Adopted \begin{tabular}{c|c}
me Month Last Year \& <br>
\hline May 2021 \& Jul 2021-May 2022

 

\multicolumn{3}{|c}{ Year to Date } <br>
Diff \& \% Diff <br>
\hline
\end{tabular} Prior $F$

Last $F Y$ vs Current FYTD
\$ Diff -

- orbeon international Year End


|  | Current Period | Same Month Prior Years |  |  | Year to Date | Prior FYTD vs Current FYTD |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 2022 | May 2021 | May 2020 | May 2019 | FY21/22 | Last FY | \$ Diff | \% Diff |
| Albacore Tuna (Oregon) MT | 0.0 | 0.0 | 0.0 | 0.0 | 1,460.5 | 2,003 | (542) | -27.07\% |
| Pink Shrimp (Oregon) MT | 1,760.8 | 1,543.1 | 1,843.6 | 2,210.3 | 16,193.9 | 16,331.6 | (138) | -0.84\% |
| Dungeness Crab (Coos Bay) MT | 10.1 | 14.8 | 46.8 | 32.5 | 1,715.9 | 1,664.0 | 52 | 3.12\% |
| Tons Sold | 160 | 108 | 0 | 361 | 1,916 | 398 | 1,518 | 381.94\% |
| Total Revenues | 15,053 | 9,936 | 0 | 74,554 | 178,703 | 37,615 | 141,088 | 375.08\% |
| Total Expenses | 6,383 | 12,825 | 78 | 5,780 | 327,067 | 66,550 | 260,517 | 391.46\% |
| Net Result | 8,670 | $(2,889)$ | (78) | 22,302 | $(148,364)$ | $(28,935)$ | $(119,429)$ | 412.74\% |






| Financial Report - Actual vs. Budget For Period Ending May 2022 amounts in \$US dollars | Fund: Gener | und | Departm | Extern | Affairs | Locat | : All | Budge | Adopted |  |  |  |  |  |  |  | $\begin{aligned} & \text { BNAL } \\ & \text { Bay } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current P |  |  | Same | nth Last Y |  |  |  |  | to Date |  |  |  |  | Year End |  |
| External Affairs |  | May 20 |  |  |  | y 2021 |  |  | Jul 2021 - | 2022 |  | Prior FY | vs Current |  | Jul | 21- Jun 202 |  |
|  | Actual | Budget | \$ Diff | \% Diff | Actual | \$ Diff | \% Diff | Actual | Budget | \$ Diff | \% Diff | Last FY | \$ Diff | \% Diff | Projected | Budget | \% Diff |
| 6260 Consulting services | 55 | 1,062 | 1,006 | 95\% | 0 | (55) |  | 568 | 11,678 | 11,110 | 95\% | 0 | (568) |  | 1,630 | 12,740 | 87\% |
| 6270 Contracted Services | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 721 | 721 | 100\% | 0 | 0 |  |
| Total Professional Services | 55 | 1,062 | 1,006 | 95\% | 0 | (55) |  | 568 | 11,678 | 11,110 | 95\% | 721 | 152 | 21\% | 1,630 | 12,740 | 87\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6310 Marketing supplies | 0 | 396 | 396 | 100\% | 0 | 0 |  | 215 | 4,354 | 4,139 | 95\% | 190 | (25) | -13\% | 611 | 4,750 | 87\% |
| 6315 Advertising | 10 | 1,375 | 1,365 | 99\% | 10 | 0 | 0\% | 3,840 | 15,120 | 11,280 | 75\% | 6,661 | 2,821 | 42\% | 5,215 | 16,495 | 68\% |
| 6320 Cargo recruitment \& development | 0 | 0 | 0 |  | 0 | 0 |  | 185 | 0 | (185) |  | 0 | (185) |  | 185 | 0 |  |
| 6340 Legislative support | 20,720 | 7,167 | $(13,553)$ | -189\% | 10,377 | $(10,343)$ | -100\% | 149,888 | 78,833 | $(71,055)$ | -90\% | 82,949 | $(66,939)$ | -81\% | 157,055 | 86,000 | -83\% |
| 6345 Community affairs | 0 | 454 | 454 | 100\% | 1,750 | 1,750 | 100\% | 1,500 | 4,996 | 3,496 | 70\% | 3,200 | 1,700 | 53\% | 1,954 | 5,450 | 64\% |
| Total Marketing Expense | 20,730 | 9,391 | $(11,339)$ | -121\% | 12,137 | $(8,593)$ | -71\% | 155,628 | 103,304 | $(52,324)$ | -51\% | 93,000 | $(62,628)$ | -67\% | 165,019 | 112,695 | -46\% |
| Total Goods \& Services | 23,277 | 13,258 | $(10,019)$ | -76\% | 14,514 | $(8,763)$ | -60\% | 184,009 | 145,836 | $(38,173)$ | -26\% | 121,960 | $(62,049)$ | -51\% | 197,267 | 159,094 | -24\% |
| Total Expenses | 34,314 | 24,502 | $(9,812)$ | -40\% | 25,788 | $(8,525)$ | -33\% | 310,178 | 279,429 | $(30,749)$ | -11\% | 242,488 | $(67,690)$ | -28\% | 334,681 | 303,932 | -10\% |
| Operating Results | $(19,314)$ | $(24,469)$ | 5,155 | -21\% | $(25,782)$ | 6,469 | -25\% | $(235,050)$ | $(279,063)$ | 44,013 | -16\% | $(242,363)$ | 7,313 | -3\% | $(259,519)$ | $(303,532)$ | -15\% |
| Net Result | $(19,314)$ | $(24,469)$ | 5,155 | -21\% | $(25,782)$ | 6,469 | -25\%\| | $(235,050)$ | $(279,063)$ | 44,013 | -16\%\| | $(242,363)$ | 7,313 | -3\% | $(259,519)$ | $(303,532)$ | -15\% |




| Financial Report - Actual vs. Budget For Period Ending May 2022 amounts in \$US dollars | Fund: | General Fund | Depar | ent: Rail | Loca | : All | Budget: Ad |  |  |  |  |  |  |  |  | v $\qquad$ Port of |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Current Per |  |  | Same | nth Last Year |  |  |  |  |  |  |  |  |  | ar End |  |
| Rail Ops |  |  | May 2022 |  |  |  | a 2021 |  |  | Jul 2021 - May |  |  | Prior FY | Current FYT |  |  | - Jun 2022 |  |
|  |  | Actual | Budget | SDiff | \% Diff | Actual | \$Diff | \% Diff | Actual | Budget | SDiff | \% Diff | Last FY | SDiff | \% Diff | Projected | Budget | \% Diff |
| Operating Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4010 Property Agreements |  | 47,161 | 19,324 | 27,837 | 144\% | 22,637 | 24,524 | 108\% | 281,543 | 225,950 | 55,593 | 25\% | 266,189 | 15,354 | 6\% | 299,593 | 244,000 | 23\% |
| 4235 Customer Discounts |  | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | $(3,950)$ | 3,950 | -100\% | 0 | 0 |  |
| 4260 Rail Operations Revenue |  | 39,223 | 34,384 | 4,838 | 14\% | 32,485 | 6,737 | 21\% | 338,253 | 375,213 | $(36,960)$ | -10\% | 267,159 | 71,094 | 27\% | 385,074 | 422,034 | -9\% |
| 4265 Rail Surcharges |  | 44,854 | 40,637 | 4,217 | 10\% | 37,875 | 6,979 | 18\% | 393,853 | 436,451 | $(42,598)$ | -10\% | 319,253 | 74,600 | 23\% | 448,897 | 491,495 | -9\% |
| 4290 Other |  | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 0 | 0 |  | 786,453 | 786,453 | 0\% |
| Total Operating Income |  | 131,238 | 94,345 | 36,893 | 39\% | 92,997 | 38,241 | 41\% | 1,013,649 | 1,037,614 | (23,965) | -2\% | 848,651 | 164,997 | 19\% | 1,920,017 | 1,943,982 | 1\% |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Goods \& Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6035 Meals \& Entertainment |  | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 40 | 40 | 100\% | 0 | 0 |  |
| Total Travel \& Entertainment |  | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 40 | 40 | 100\% | 0 | 0 |  |
| 6060 IT supplies |  | 0 | 0 | - |  | 0 |  |  | 0 | 0 | 0 |  | 40 | 40 | 100\% | 0 | 0 |  |
| Total Office Expense |  | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 40 | 40 | 100\% | - | 0 |  |
| 6260 Consulting services |  | 13,090 | 8,750 | $(4,340)$ | -50\% | 0 | (13,090) |  | 101,359 | 96,250 | $(5,109)$ | -5\% | 41,723 | $(59,636)$ | -143\% | 110,109 | 105,000 | -5\% |
| 6270 Contracted Services |  | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 268 | 268 | 100\% | 0 | 0 |  |
| 6290 Commercial insurance |  | 3,528 | 3,039 | (488) | -16\% | 3,042 | (486) | -16\% | 37,305 | 33,433 | $(3,872)$ | -12\% | 32,363 | $(4,941)$ | -15\% | 40,344 | 36,472 | -11\% |
| Total Professional Services |  | 16,618 | 11,789 | $(4,828)$ | -41\% | 3,042 | $(13,576)$ | -446\% | 138,664 | 129,683 | (8,981) | -7\% | 74,354 | $(64,310)$ | -86\% | 150,453 | 141,472 | -6\% |
| 6410 Signage |  | 0 | 667 | 667 | 100\% | 0 | 0 |  | 0 | 7,333 | 7,333 | 100\% | 0 | 0 |  | 667 | 8,000 | 92\% |
| Total Operational Expense |  | 0 | 667 | 667 | 100\% | 0 | 0 |  | 0 | 7,333 | 7,333 | 100\% | 0 | 0 |  | 667 | 8,000 | 92\% |
| 6505 Repairs \& maintenance vehicles |  | 0 | 0 | 0 |  | 0 | 0 |  | 830 | 0 | (830) |  | 20,963 | 20,133 | 96\% | 830 | 0 |  |
| 6510 Repair \& maintenance buildings |  | 0 | 0 | 0 |  | 0 | 0 |  | 4,184 | 0 | $(4,184)$ |  | 11,651 | 7,467 | 64\% | 4,184 | 0 |  |
| 6515 Repairs \& maintenance land improveme |  | 0 | 0 | 0 |  | 0 | 0 |  | 14,660 | 0 | $(14,660)$ |  | 37,462 | 22,802 | 61\% | 14,660 | 0 |  |
| Total Repair and Maintenance |  | 0 | 342 | 342 | 100\% | 0 | 0 |  | 19,674 | 3,758 | $(15,916)$ | -423\% | 70,076 | 50,402 | 72\% | 20,016 | 4,100 | -388\% |
| Total Goods \& Services |  | 16,618 | 12,798 | $(3,820)$ | -30\% | 3,042 | $(13,576)$ | -446\% | 158,338 | 140,774 | $(17,564)$ | -12\% | 144,510 | (13,828) | -10\% | 171,136 | 153,572 | -11\% |
| Total Expenses |  | 16,618 | 12,798 | $(3,820)$ | -30\% | 3,042 | $(13,576)$ | -446\% | 158,338 | 140,774 | $(17,564)$ | -12\% | 144,510 | $(13,828)$ | -10\% | 171,136 | 153,572 | -11\% |
| Operating Results |  | 114,620 | 81,548 | 33,073 | 41\% | 89,955 | 24,665 | 27\% | 855,311 | 896,839 | $(41,529)$ | -5\% | 704,141 | 151,170 | 21\% | 1,748,881 | 1,790,410 | -2\% |
| Other Income \& Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4480 Tax Credits |  | 0 | 0 | 0 |  | 0 | 0 |  | 439,582 | 720,000 | $(280,418)$ | -39\% | 317,100 | 122,482 | 39\% | 439,582 | 720,000 | -39\% |
| 4915 Insurance Reimbursement |  | 0 | 0 | 0 |  |  | 0 |  | 34,427 | - | 34,427 |  | 1,328 | 33,099 | 2493\% | 34,427 | 0 |  |
| Total Other Income |  | 0 | 0 | 0 |  | 0 | 0 |  | 474,009 | 720,000 | $(245,991)$ | -34\% | 318,428 | 155,581 | 49\% | 474,009 | 720,000 | -34\% |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6755 Insurance Claims |  | 0 | 0 | 0 |  | 0 | 0 |  | 17,560 | 0 | $(17,560)$ |  | 483 | $(17,078)$ | -3539\% | 17,560 | 0 |  |
| Total Taxes \& Misc Expenses |  | 0 | 0 | 0 |  | O |  |  | 17,560 | 0 | (17,560) |  | 483 | (17,078) | -3539\% | 17,560 | 0 |  |
| Debt Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7005 Principal repayment |  | 0 | 0 | 0 |  | 0 | 0 |  | 479,402 | 389,754 | (89,648) | -23\% | 363,311 | $(116,091)$ | -32\% | 479,402 | 389,754 | 23\% |
| 7010 Interest payment |  | 68,929 | 0 | $(68,929)$ |  | , | $(68,929)$ |  | 95,291 | 291,794 | 196,503 | 67\% | 318,591 | 223,300 | 70\% | 95,291 | 291,794 | 67\% |
| 7020 Principal repayment - Vehicles |  | 434 | 1,047 | 613 | 59\% | 1,045 | 611 | 58\% | 30,573 | 11,517 | $(19,056)$ | -165\% | 11,471 | $(19,102)$ | -167\% | 31,620 | 12,564 | -152\% |
| 7025 Interest payment - Vehicles |  | 11 | 12 | 1 | 12\% | 15 | 4 | 27\% | 136 | 134 | (2) | -2\% | 180 | 44 | 24\% | 148 | 146 | -1\% |
| 8012 CIP Construction Tunnels |  | 0 | - | 0 |  | , | 0 |  | 0 | - | , |  | (2,728) | (2,728) | 100\% | 0 | 0 |  |
| 8013 CIP Construction Bridges |  | 0 | 66,667 | 66,667 | 100\% | 10,272 | 10,272 | 100\% | 853,192 | 733,333 | $(119,858)$ | -16\% | 10,272 | $(842,920)$ | -8206\% | 919,858 | 800,000 | -15\% |
| 8015 CIP Land Improvements |  | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 83,862 | 83,862 | 100\% | 0 | 0 |  |
| 8016 CIP Construction Track |  | , | 8,333 | 8,333 | 100\% | 0 | 0 |  | 0 | 91,667 | 91,667 | 100\% | 0 | 0 |  | 8,333 | 100,000 | 92\% |
| 8020 CIP Machinery \& Equipment |  | 0 | 0 | 0 |  | 0 | 0 |  | 21,864 | 0 | $(21,864)$ |  | 45,048 | 23,184 | 51\% | 21,864 | 0 |  |
| 8025 CIP Mobile Equipment |  | 0 | 0 | 0 |  | 0 | 0 |  | 1,000 | 0 | $(1,000)$ |  | 25,000 | 24,000 | 96\% | 1,000 | 0 |  |
| Total Debt Services |  | 69,373 | 76,059 | 6,686 | 9\% | 11,331 | $(58,042)$ | -512\% | 1,481,457 | 1,518,199 | 36,742 | 2\% | 855,008 | $(626,449)$ | -73\% | 1,557,516 | 1,594,258 | 2\% |
| Total Other Expenses |  | 69,373 | 76,059 | 6,686 | 9\% | 11,331 | $(58,042)$ | -512\% | 1,499,017 | 1,518,199 | 19,182 | 1\% | 855,490 | (643,527) | -75\% | 1,575,076 | 1,594,258 | 1\% |
| Net Other Income |  | $(69,373)$ | (76,059) | 6,686 | -9\% | (11,331) | (58,042) | 512\% | $(1,025,008)$ | (798,199) | $(226,809)$ | 28\% | (537,062) | (487,946) | 91\% | $(1,101,067)$ | (874,258) | 26\% |
| Net Result |  | 45,247 | 5,488 | 39,759 | 724\% | 78,624 | $(33,377)$ | -42\% | (169,698) | 98,641 | $(268,338)$ | -272\% | 167,079 | $(336,776)$ | -202\% | 647,814 | 916,152 | -29\% |



| Financial Report - Actual vs. Budget For Period Ending May 2022 amounts in \$US dollars | Fund: Dredg |  | Departme | t: Dre | e Ops | Locatio | All | Budget | Adopted |  |  |  |  |  |  |  | $\begin{aligned} & \text { Bay } \\ & \text { Ná } \\ & \text { 3ay } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current Per |  |  | Same | Month Last Y |  |  |  |  | ar to Date |  |  |  |  | Year End |  |
| Dredge Ops |  | May 2022 |  |  |  | May 2021 |  |  | ul 2021 - | 2022 |  | Prior FYT | vs Current |  |  | 221 - Jun 2 |  |
|  | Actual | Budget | \$ Diff | \% Diff | Actual | \$ Diff | \% Diff | Actual | Budget | \$ Diff | \% Diff | Last FY | \$ Diff | \% Diff | Projected | Budget | \% Diff |
| 6250 Legal services | 0 | 2,083 | 2,083 | 100\% | 0 | 0 |  | 0 | 22,917 | 22,917 | 100\% | 0 | 0 |  | 2,083 | 25,000 | 92\% |
| 6255 Auditing | 0 | 833 | 833 | 100\% | 0 | 0 |  | 0 | 9,167 | 9,167 | 100\% | 0 | 0 |  | 833 | 10,000 | 92\% |
| 6290 Commercial insurance | 4,787 | 4,477 | (310) | -7\% | 4,477 | (310) | -7\% | 50,888 | 49,250 | $(1,638)$ | -3\% | 49,629 | $(1,259)$ | -3\% | 55,365 | 53,727 | -3\% |
| Total Professional Services | 4,787 | 7,394 | 2,607 | 35\% | 4,477 | (310) | -7\% | 50,888 | 81,333 | 30,445 | 37\% | 49,629 | $(1,259)$ | -3\% | 58,282 | 88,727 | 34\% |
| 6400 Small equipment \& tools | 0 | 0 | 0 |  | 0 | 0 |  | 214 | 0 | (214) |  | 0 | (214) |  | 214 | 0 |  |
| 6425 Operational supplies | 0 | 4,167 | 4,167 | 100\% | $(3,080)$ | $(3,080)$ | 100\% | 0 | 45,833 | 45,833 | 100\% | 23,931 | 23,931 | 100\% | 4,167 | 50,000 | 92\% |
| 6430 Equipment Rental | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 5,104 | 5,104 | 100\% | 0 | 0 |  |
| 6450 Fuel - Gas | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 1,454 | 1,454 | 100\% | 0 | 0 |  |
| 6455 Fuel - Diesel | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |  | 1,206 | 1,206 | 100\% | 0 | 0 |  |
| Total Operational Expense | 0 | 4,167 | 4,167 | 100\% | $(3,080)$ | $(3,080)$ | 100\% | 214 | 45,833 | 45,620 | 100\% | 31,695 | 31,481 | 99\% | 4,380 | 50,000 | 91\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6500 Repairs \& maintenance equipment | 24 | 5,417 | 5,393 | 100\% | 0 | (24) |  | 24 | 59,583 | 59,560 | 100\% | 16,646 | 16,622 | 100\% | 5,440 | 65,000 | 92\% |
| 6505 Repairs \& maintenance vehicles | 1,500 | 1,250 | (250) | -20\% | 19,180 | 17,680 | 92\% | 83,181 | 13,750 | $(69,431)$ | -505\% | 26,167 | $(57,014)$ | -218\% | 84,431 | 15,000 | -463\% |
| Total Repair and Maintenance | 1,524 | 6,667 | 5,143 | 77\% | 19,180 | 17,656 | 92\% | 83,205 | 73,333 | $(9,871)$ | -13\% | 42,813 | $(40,392)$ | -94\% | 89,871 | 80,000 | -12\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Goods \& Services | 6,363 | 18,852 | 12,489 | 66\% | 20,629 | 14,267 | 69\% | 134,762 | 207,375 | 72,613 | 35\% | 125,167 | $(9,595)$ | -8\% | 153,614 | 226,227 | 32\% |
| Total Expenses | 8,666 | 21,555 | 12,888 | 60\% | 21,547 | 12,881 | 60\% | 137,406 | 239,815 | 102,409 | 43\% | 253,522 | 116,115 | 46\% | 158,961 | 261,370 | 39\% |
| Operating Results | $(8,666)$ | 239 | $(8,905)$ | -3729\% | 138,181 | $(146,848)$ | -106\% | 29,738 | (86) | 29,824 | -34735\% | $(59,843)$ | 89,581 | -150\% | 29,977 | 153 | 19493\% |
| Other Income \& Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4505 Interest - Bank | 255 | 0 | 255 |  | 472 | (217) | -46\% | 2,622 | 0 | 2,622 |  | 472 | 2,149 | 455\% | 2,622 | 0 |  |
| Total Other Income | 255 | 0 | 255 |  | 472 | (217) | -46\% | 2,622 | 0 | 2,622 |  | 472 | 2,149 | 455\% | 2,622 | 0 |  |
| Net Other Income | 255 | 0 | 255 |  | 472 | (217) | -46\% | 2,622 | 0 | 2,622 |  | 472 | 2,149 | 455\% | 2,622 | 0 |  |
| Net Result | $(8,411)$ | 239 | $(8,650)$ | -3622\% | 138,654 | $(147,065)$ | -106\% | 32,360 | (86) | 32,446 | -37789\% | (59,371) | 91,731 | -155\% | 32,599 | 153 | 21206\% |

# Port of Coos Bay 

M E M O R A N D U M<br>TO: John Burns, Chief Executive Officer<br>FROM: Margaret Barber, Director of External Affairs and Business Development<br>DATE: July 18, 2022<br>SUBJECT: Commercial/External Affairs/Marketing Management Report

## Commercial:

Staff continue to work with inquiries interested in establishing operations at Terminal One in Coos Bay. Staff have developed a dockage pricing structure for the Terminal One dock.

Staff are partnering with rail staff to conduct quarterly on-site customer meetings. Additional meetings will take place throughout the month of July. EABD and rail staff also met with representatives from the PNWR and CORP rail lines to provide updates and brainstorm mutually beneficial efforts.

Staff have been working with one rail customer interested in expanding rail infrastructure in their yard to increase volume capacity. An agreement has been executed for the work and it is anticipated that construction will commence in the coming weeks.

Staff participated in the Annual Agricultural Transportation Coalition meeting along with staff from NorthPoint. The conference centered around challenges in the export of agricultural products, which has been significantly exacerbated in recent years with the ongoing strain on the supply chain. Staff connected with associations and producers and discussed the potential to move product through the PCIP in coming years. The prospect of an additional gateway on the West Coast to export agricultural products was very well received.

Staff participated in the Northwest Marine Terminal Association summer meeting virtually.

## Port Property:

Monthly Commercial lease revenue for the month of June 2022 was up 26.8\% over June 2021. This increase is due in part to the new lease revenues being generated from the Hub building leases, as well as an increase in the properties rented out in the Charleston Marina Complex over last year.

Staff welcomed a new tenant in 145 Central who is renting one of the small offices in the shared space with the Chamber and Crystal Shoji Planning. Staff showed both 147 Broadway and 125 Central Suite 290 to a state government entity looking for new office space in Coos Bay. Two inquiries were received on 147 Broadway, however, these inquiries did not result in a showing of the space. Another inquiry was received for an individual office in 145 Central. Staff continue to communicate with a moorage holder in Charleston regarding the Fishermen's Wharf facility. The
prospective tenant is awaiting some key decision points from ODFW prior to moving forward. Staff are also working with an existing Charleston tenant interested in expanding their overall footprint in the Marina.

Vacant Port owned properties include the Fishermen's Wharf and the two small office spaces adjacent to the Charleston Post Office, select individual offices in the shared space of the Hub Building, as well as 147 S. Broadway in the Hub Building. Staff received notice from the Coastal Center on the second floor of the Hub Building that they will be vacating that space at the end of July of 2022 as they have purchased a building. Staff are working to actively market this space to find a new tenant.

## Marketing, Media, and Outreach:

Staff participated in the Hooked On Oregon radio program this month.
The Port was featured in the following news outlets:

- The World: Port, Oregon Coast Railriders to bring excursion rides to Coos Bay Rail Line
- The World: Maritime Art exhibit to open at Coos Art Museum
- Freight Waves: Bipartisan congressmen want White House to support new Oregon container port
- Capital Press: Developer says Port of Coos Bay expansion a matter of when, not if
- Capital Press: Catching energy: Floating offshore wind generator proposals worry fishing industry

Staff distributed surveys to a comprehensive contact list of approximately 550 Charleston stakeholders. Four surveys were created and sent to specific groups of Marina customers, including the Commercial Fleet, Recreational Fleet, RV Park customers, and Shipyard customers. The intent of the survey is to solicit feedback regarding the most critical infrastructure in Charleston as well as recommendations for future infrastructure investment. The cutoff day by which surveys must be received is July 29, after which point staff will calculate results for distribution.

The Port's Instagram account reached 788 accounts in the last thirty day period, up $8.3 \%$ from the previous month. The top post from the month was: "The Port and CBRL are excited to partner with the Oregon Coast Railriders this summer! Excursion trips will be taking place daily, leaving from Sturdivant Park in Coquille for a breathtaking 16-mile round trip tour of the southernmost portion of the Coos Bay Rail Line. Tickets are available through online reservation at https://ocrailriders.com/, or in person on site on a first come first served basis. Please call 541-9010981 for questions or further detail." This post received a total of 49 likes and was shared 21 times, reaching a total of 435 accounts.

The Port's LinkedIn page gained 24 new followers, an increase in reactions of $4.4 \%$, and an increase of $33.3 \%$ in shares. The top post of the past month was: "The Capital Press released a great article regarding the Pacific Coast Intermodal Project, which will serve to add much needed import and export capacity on Oregon's south coast! Link to the article can be found here:
https://lnkd.in/eUWAmCEr \#project \#export \#import." This post received 1,606 impressions, 1,168 unique impressions, 33 reactions, and five shares.

## Legislative/Advocacy Work:

Port staff continue planning a Legislative tour scheduled to take place in August in conjunction with Markee and Associates. This will be the first tour hosted by the Port since COVID restrictions have been lifted. The intention of the tour will be to provide State Legislators with a broad understanding of the three primary business lines of the Port while providing an opportunity to see firsthand the various assets of the Port including the Federal Navigation Channel and the Coos Bay Rail Line. Current and upcoming projects will also be discussed throughout the course of the tour.

## Industry Articles/Information Items:

- Cargo waiting offshore, American Shipper: There's still over \$40B in cargo on container ships waiting offshore
- West Coast railroad bottlenecks, Hellenic Shipping News: Railroad bottlenecks at nation's busiest West Coast ports reaches inflection point
- Rail union negotiations, Freight Waves: Big business calls on Biden to avert rail strike
- Class I congestion impacting delays at ports, CNBC: Railroad bottlenecks at nation's busiest West Coast ports reaches inflection point
- Impact of fuel pricing on forest products markets: Impact of Skyrocketing Fuel Prices on Forest Products Transportation
- PMA/ILWU Negotiations, American Shipper: Fingers crossed as West Coast port labor talks head into overtime
- Forest Product Industry, Forest2Market: May Housing Starts Plummet and Softwood Lumber Prices Follow

M E M O R A N D U M

TO: John Burns, Chief Executive Officer
FROM: Mike Dunning, Chief Port Operations Officer
DATE: July 18, 2022
SUBJECT: Port Operations/Asset Management Report

## Channel Modification Project:

Port staff and David Miller and Associates (DMA) held a meeting with the US Army Corps on July 12, 2022. The meeting was held to reinitiate the channel deepening project and discuss the Pacific Coast Intermodal Port (PCIP). The Corps will be finalizing the new Support Agreement (SA) and we expect this agreement to be in place by September of 2022.

DMA is collecting data and information for the economics studies, which must be reanalyzed to accommodate for a change in commodities; liquid natural gas (LNG) to container traffic. Part of these studies will include new ship simulations to evaluate proposed vessels that will serve the new terminal.

## Rail Bridge Rehabilitation Project:

Work continues with engineering and design, permitting, contracting and construction for all phases of the project. Updates for each phase are provided below:

Vaughn Viaduct: The Vaughn Viaduct Invitation to Bid (ITB) was solicited in early July, with bids due by September 06, 2022.

Wildcat Creek Bridges: Partney Construction has completed approximately $10 \%$ of the scheduled work for this project.

Steel Swing Bridges: The contractor is ordering materials and conducting field verifications for each phase of the project. We expect physical construction to start at the Cushman Bridge in September of 2022.

## PIDP Grant (Tie and Resurfacing Project):

Port staff is working on obtaining Geometry Car services for preconstruction rail conditions. This study will be used to advise the Port's consultant about where to focus tie replacement and resurfacing efforts, and to provide pre- versus post-construction track conditions. The Port is still waiting for the final MARAD grant agreement.

## Safety and Security:

Port staff barricaded and posted the Ports property adjacent to 101 North in North Bend. The piece
of property was being used by campers to illegally park their vehicles on Port property.
We continue to see theft and vandalism at the Terminal One property. The majority of theft and vandalism is associated with the removal of copper wire in the old mill. Staff will continue to review video footage and work with the Sheriff's office to curb this issue.

## Dredging:

The Corps will not have a coastal contract clamshell dredge in the bay this season. This was removed from the workplan due to the Corps inability to complete contracting requirements in time. Several terminals are working with a potential contractor to complete required maintenance for their facilities.

M E M O R A N D U M

TO:
John Burns, Chief Executive Officer
FROM: Mike Dunning, Chief Port Operations Officer
DATE: July 18, 2022
SUBJECT: Charleston Operations Management Report

Of the 443 moorage slips, there were 161 annuals, 53 semi-annuals, 50 monthlies and 122 transients. This is approximately $70 \%$ occupancy for the Marina and all categories remained similar to the month prior. June ice volume totaled 479 tons. Total monthly sales were $\$ 43,634$.

The RV Park had an average capacity of $75 \%$ in June. Out of 104 RV Park spaces, we had 119 new check-ins with total sales of $\$ 55,044.86$.

## Maintenance Projects:

Dock Work: Staff repaired electrical pedestals and competed final repairs at Ice House floating dock.


Shipyard Cleanup: To date, 11 vessels out of 23 have been destroyed by the contractor. Shipyard staff continues to cleanup the storage areas and improve general housekeeping efforts.

Dredge Pit: Staff purchased a new brush hog attachment for the front of the new tractor. This new attachment will save a significant amount of man hours and can be used Port wide to deal with heavy overgrowth.

Shop Roof: This project is complete. Before and after pictures are below.


State Dredge Equipment: Staff continues to complete maintenance on the dredge equipment in preparation for the next dredge project. The state recently approved the purchase of additional dredge pipe to replace worn sections from previous dredging activities. We also conducted an inventory of consumable parts and placed an order to restock items that are needed.

Section 107 Feasibility Study: The Portland district continues to develop the feasibility study for this project. We expect to see a final draft by late summer.

Marina Office: The new teller windows are in, and staff is waiting for the new side windows. These windows were ordered in May and have not arrived yet.

## Staffing:

After 31 years with the Port, Mickey Pulse has decided to retire. His 31 years of knowledge and experience with the Port will be missed. We wish him the best as he transitions to a new horizon. As Mickey transitions out, we welcome two new members of the Port team; Josh Bolles and Kevin Riddle. Both Josh and Kevin have been hired as maintenance operators at the Charleston Marina Complex.

## Dredging:

The new state owned booster pump and work boat are being built for delivery. Staff expects to have both of these pieces of equipment in time for the 2022 marina dredging project.



MEMORANDUM<br>TO: John Burns, Chief Executive Officer<br>FROM: Rich Lopez, General Manager<br>DATE: July 18, 2022<br>SUBJECT: Railroad Department Management Report

## Operations:

CBRL Carloads:
June $=595$ Prior Month $=707 \quad$ Prior Year June $=625$
2021/22 Forecasted Monthly Average 683 missed by 88 carloads.
As CBRL closes the $21 / 22$ fiscal year it continues to look forward to improving on previous years. The $21 / 22$ fiscal year carloads closed $16 \%$ over the $20 / 21$ fiscal year. The customers continue to increase carloads to the national market. The conversations with customers in the beginning of the year has allowed CBRL to plan for the continuing improvements with manpower, locomotives, track and structures and bridges. The teams are set and ready to meet the challenges of the new year. The track structure will be a focus of attention right out the gate. The locomotives are running well, and CBRL is looking to add additional locomotives to the fleet to meet additional load and crew needs. The addition of jobs will occur to help reduce switching times, improve reliability and consistency of service. CBRL will be looking at strategic Key Performance Indicators to allow for continuous improvements in departments of the Company. CBRL and Port staff have been working hard to initiate and maintain grant projects, continue in house rail maintenance, and hire additional staff. The teams are ready for what this will bring them.

The Union Pacific car supply chain has improved this latter part of June. The car flow into the CBRL has remained steady and cars for spot have been available for the customers needs.

The Wild Cat Creek Steel Bridges project is ahead of the current work schedule and continues to keep that pace. The Vaughn Viaduct had its pre-bid walk through and the Swing Span project is tentative to start work in September.

## Mechanical (Car and Locomotive):

The Mechanical department has continued to keep the fleet operational and available. Mr. Teeters leads those assisting him with inspections and online repairs. The current fleet of 7 of the 8 locomotives are all operational. The 1909 has been down for awhile having wiring redone. Mr. Teeters has corrected some issues on the loading and continues to redo the wiring for better reliance of the locomotive. The 1869 has had a traction motor issue and warranty work will begin the second week of July.

With the better of flow of cars coming back online, the Car department have found themselves busier with car repairs. As the flow continues to remain steady the car repair numbers will improve over past months. The team also stays ahead of the surprise inspections by state and regulatory inspectors.

## Maintenance of Way (MOW):

The Maintenance of Way is coming into 22/23 year with a new maintenance program. The program will allow for available team members to work on strategic needs for repair. In doing so this will allow for slow orders to be removed and velocity to improve. There will be a single-track Inspector running the line and identifying, prioritizing and mitigating track issues. The program will allow the MOW team to be more proactive to rail issues and not so reactive. The MOW crew will also handle vegetation growth, switches repairs, and debris removal along the line. The new program was accepted well by the team and they are ready to continue to improve the CBRL.

## ODOT/FRA:

CBRL had one on site visit by ODOT Inspector Greg Stang. No violations to report.

## Coos Bay Rail Line:

As of July 1, 2022, the CBRL is 172 days injury free. The CBRL had 0 incident in June. Currently, CBRL has 20 employees and 8 locomotives on property.

## Rail Projects:

Wildcat Bridge Project began.
Swing Span Project awarded.
Vaugh Viaduct pre-bid walk through held.

Coos Bay Rail Line Serving Western Lane, Western Douglas and Coos Counties in Southwest Oregon
Owned by the Oregon International Port of Coos Bay
Operations by Coos Bay Rail Line, Inc. (CBRL) began on November 1, 2018.

Monthly Revenue Car Loads and Equivalent Highway Truck Loads / 2018-2022
One (1) revenue car load = 3.3 highway truck loads

|  | $\mathbf{2 0 1 8}$ |  | $\mathbf{2 0 1 9}$ |  | $\mathbf{2 0 2 0}$ |  | $\mathbf{2 0 2 1}$ |  | $\mathbf{2 0 2 2}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Railcar <br> Loads | Truck Loads | Railcar <br> Loads | Truck Loads | Railcar <br> Loads | Truck Loads | Railcar <br> Loads | Truck Loads | Railcar <br> Loads | Truck Loads |
| Jan | $\mathbf{5 8 0}$ | $1,914.0$ | $\mathbf{6 1 1}$ | $2,016.3$ | $\mathbf{4 0 9}$ | $1,349.7$ | $\mathbf{3 4 6}$ | $1,141.8$ | $\mathbf{4 4 5}$ | $1,468.5$ |
| Feb | $\mathbf{6 1 8}$ | $2,039.4$ | $\mathbf{4 6 5}$ | $1,534.5$ | $\mathbf{4 0 0}$ | $1,320.0$ | $\mathbf{3 9 0}$ | $1,287.0$ | $\mathbf{5 0 2}$ | $1,656.6$ |
| Mar | $\mathbf{6 2 7}$ | $2,069.1$ | $\mathbf{5 4 7}$ | $1,805.1$ | $\mathbf{4 3 2}$ | $1,425.6$ | $\mathbf{5 6 6}$ | $1,867.8$ | $\mathbf{6 9 4}$ | $2,290.2$ |
| Apr | $\mathbf{5 7 4}$ | $1,894.2$ | $\mathbf{5 2 1}$ | $1,719.3$ | $\mathbf{3 5 0}$ | $1,155.0$ | $\mathbf{6 2 1}$ | $2,049.3$ | $\mathbf{6 6 8}$ | $2,204.4$ |
| May | $\mathbf{6 2 3}$ | $2,055.9$ | $\mathbf{4 3 8}$ | $1,445.4$ | $\mathbf{3 9 4}$ | $1,300.2$ | $\mathbf{5 9 9}$ | $1,976.7$ | $\mathbf{7 0 7}$ | $2,333.1$ |
| Jun | $\mathbf{5 9 4}$ | $1,960.2$ | $\mathbf{3 1 8}$ | $1,049.4$ | $\mathbf{5 3 4}$ | $1,762.2$ | $\mathbf{6 2 5}$ | $2,062.5$ | $\mathbf{5 9 5}$ | $1,963.5$ |
| Jul | $\mathbf{6 0 2}$ | $1,986.6$ | $\mathbf{3 4 6}$ | $1,141.8$ | $\mathbf{4 8 5}$ | $1,600.5$ | $\mathbf{5 0 3}$ | $1,659.9$ |  |  |
| Aug | $\mathbf{6 0 2}$ | $1,986.6$ | $\mathbf{3 2 9}$ | $1,085.7$ | $\mathbf{4 6 7}$ | $1,541.1$ | $\mathbf{4 8 5}$ | $1,600.5$ |  |  |
| Sep | $\mathbf{4 7 2}$ | $1,557.6$ | $\mathbf{2 9 9}$ | 986.7 | $\mathbf{3 7 8}$ | $1,247.4$ | $\mathbf{5 5 6}$ | $1,834.8$ |  |  |
| Oct | $\mathbf{4 6 9}$ | $1,547.7$ | $\mathbf{4 2 5}$ | $1,402.5$ | $\mathbf{4 3 1}$ | $1,422.3$ | $\mathbf{5 2 1}$ | $1,719.3$ |  |  |
| Nov | $\mathbf{2 6 8}$ | 884.4 | $\mathbf{3 4 8}$ | $1,148.4$ | $\mathbf{3 4 9}$ | $1,151.7$ | $\mathbf{5 4 8}$ | $1,808.4$ |  |  |
| Dec | $\mathbf{3 9 9}$ | $1,316.7$ | $\mathbf{3 0 3}$ | 999.9 | $\mathbf{4 9 9}$ | $1,646.7$ | $\mathbf{4 5 3}$ | $1,494.9$ |  |  |
| Total | $\mathbf{6 , 4 2 8}$ | $\mathbf{2 1 , 2 1 2 . 4}$ | $\mathbf{4 , 9 5 0}$ | $\mathbf{1 6 , 3 3 5 . 0}$ | $\mathbf{5 , 1 2 8}$ | $\mathbf{1 6 , 9 2 2 . 4}$ | $\mathbf{6 , 2 1 3}$ | $\mathbf{2 0 , 5 0 2 . 9}$ | $\mathbf{3 , 6 1 1}$ | $\mathbf{1 1 , 9 1 6 . 3}$ |

Coos Bay Rail Line-CBRL operates at the U.S. shortline railroad industry standard of $286,000 \mathrm{lbs} / 143$ short tons (weight of car plus commodity weight) per loaded revenue car. The majority of cars currently moving on the rail line weigh 66,000 to $86,000 \mathrm{lbs} / 33$ to 43 short tons, resulting in a carrying capacity of 200,000 to $220,000 \mathrm{lbs} / 100$ to 110 short tons.

Using 200,000 lbs/100 short tons as an average weight of commodity per rail car, the tonnage figures for the years 2011 through year to date 2022 are as follows:

| *2011: | 194 | rail carloads $=$ | 19,400 | short tons $=$ | 640.2 | highway truck loads |
| ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| 2012: | 2,480 | rail carloads $=$ | 248,000 | short tons $=$ | $8,184.0$ | highway truck loads |
| 2013: | 4,850 | rail carloads $=$ | 485,000 | short tons $=$ | $16,005.0$ | highway truck loads |
| 2014: | 7,509 | rail carloads $=$ | 750,900 | short tons $=$ | $24,779.7$ | highway truck loads |
| 2015: | 7,341 | rail carloads $=$ | 734,100 | short tons $=$ | $24,225.3$ | highway truck loads |
| 2016: | 7,434 | rail carloads $=$ | 743,400 | short tons $=$ | $24,532.2$ | highway truck loads |
| 2017: | 7,172 | rail carloads $=$ | 717,200 | short tons $=$ | $23,667.6$ | highway truck loads |
| 2018: | 6,428 | rail carloads $=$ | 642,800 | short tons $=$ | $21,212.4$ | highway truck loads |
| 2019: | 4,950 | rail carloads $=$ | 495,000 | short tons $=$ | $16,335.0$ | highway truck loads |
| 2020: | 5,128 | rail carloads $=$ | 512,800 | short tons $=$ | $16,922.4$ | highway truck loads |
| 2021: | 6,213 | rail carloads $=$ | 621,300 | short tons $=$ | $20,502.9$ | highway truck loads |
| 2022: | 3,611 | rail carloads $=$ | 361,100 | short tons $=$ | $11,916.3$ | highway truck loads |

*Start up in 2011, Data includes 4th Quarter / Oct - Dec.

The Coos Bay rail line was embargoed by the previous owner/operator in September 2007. The Port acquired the 111-miles of the line owned by RailAmerica, Inc. in spring 2009 through an order from the U.S. Surface Transportation Board at the completion of a Feeder Line Application process initiated in July 2008. The Port acquired the Union Pacific (UP) Railroad owned 23-mile section of the line through a negotiated agreement with UP in late December 2010.

